

August 13, 2024

To, BSE Limited,

Phiroze Jeejeebhoy Towers,

Dalal Street, Fort, Mumbai – 400001

BSE Scrip Code: 532749

Τo,

**National Stock Exchange of India Limited,** 

Exchange Plaza, C-1, Block G,

Bandra Kurla Complex,

Bandra (E), Mumbai - 400 051

**NSE Symbol:** ALLCARGO

Dear Sir/Madam,

**Sub: Investor Presentation** 

Pursuant to Regulation 30(6) of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 (the "Listing Regulations"), read with Part A of Schedule III of the Listing Regulations, we are enclosing herewith the Investors Presentation on financial performance of the Company for the quarter ended June 30, 2024.

The above information will be made available on the website of the Company i.e., <a href="https://www.allcargologistics.com">www.allcargologistics.com</a>

We request you to take the above on record.

Thanking you,

Yours faithfully,

For Allcargo Logistics Limited

Devanand Mojidra
Company Secretary & Compliance Officer

Membership No.: A14644

Encl: a/a











**INVESTOR PRESENTATION** 

August 2024

### SAFE HARBOR



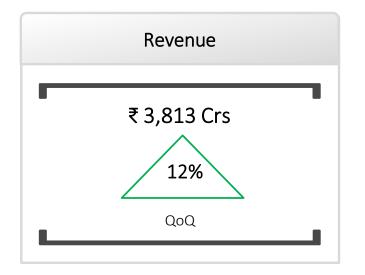
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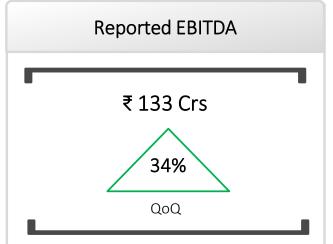
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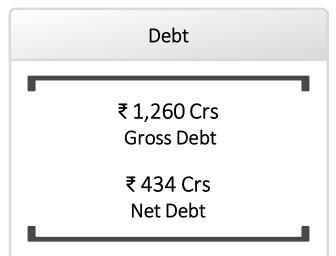
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# KEY FINANCIAL HIGHLIGHTS – CONSOLIDATED Q1FY25









Allcargo Logistics (Consolidated)						
₹ Crores	Q1FY25	Q4FY24				
Revenue	3,813	3,398				
Gross Profit	794	746				
EBITDA	133	99				

ECU Worldwide NV						
₹ Crores	Q1FY25	Q4FY24				
Revenue	2,915	2,570				
Gross Profit	594	578				
EBITDA	64	57				

## **KEY BUSINESS HIGHLIGHTS**

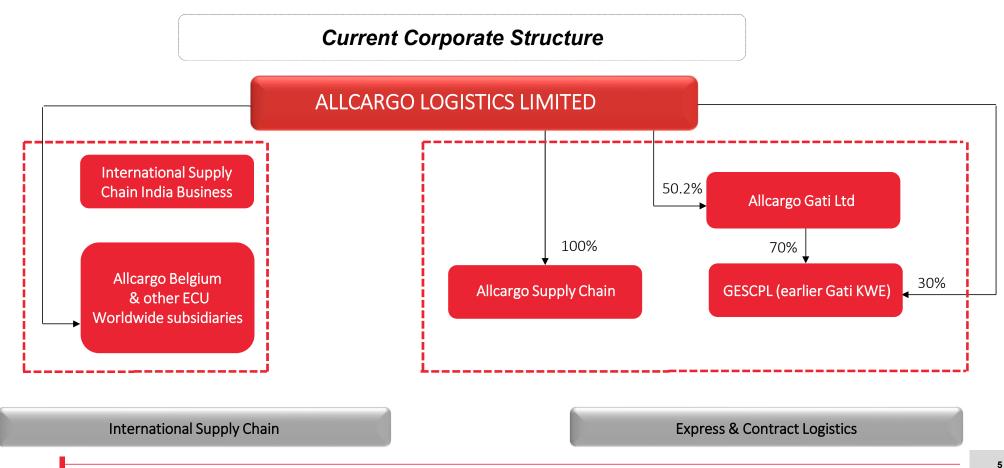


- ➤ Global events coupled with high demand across trade lanes during the second quarter of 2024 (calendar year) has led to improved volumes and increased freight rates. Demand is expected to continue through the peak season till end of the year.
- LCL volume for the quarter ended June'24 stood at 2.25 million CBM, similar on YoY basis and representing a QoQ growth of 6%. FCL volume for the quarter stood at 156K TEUs, similar to last quarter and up 9% on a YoY basis.
- ECU Worldwide onboarded a new leadership team in Argentina, Uruguay and Paraguay as part of growth initiatives in Latin America.
- ➤ Contract Logistics business has reported a revenue growth of 13% on a QoQ basis and 22% on a YoY basis on the back of increased wallet share from existing clients.
- Express Business: Operating cost continues to get optimized to bring about future growth in EBITDA. For Q1FY25 EBITDA stood at Rs. 20 crores, up 11% YoY and 33% on QoQ basis.

## RESTRUCTURING SCHEME UPDATE



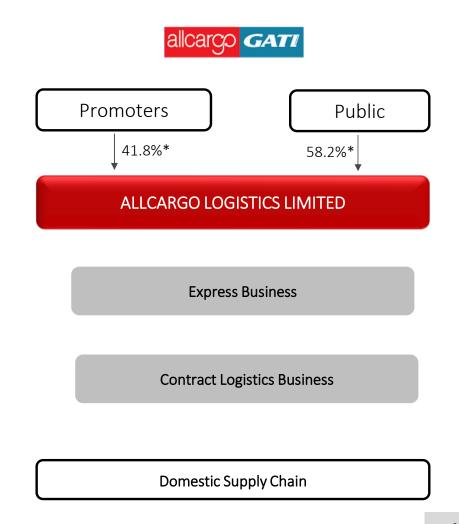
The scheme is currently under approval, and we expect conclusion between January – March 2025



## CORPORATE STRUCTURE POST RESTRUCTURING







## **EXCEPTIONAL TRACK RECORD IN ACQUISITIONS & TURNAROUND**



















ECU International (Asia), South Asia Terminals, Allcargo Belgium N.V.

C.A., A Contech China Consolidation Consoli







INTERNATIONAL SUPPLY CHAIN

## GLOBAL LEADER IN INTERNATIONAL SUPPLY CHAIN SEGMENT

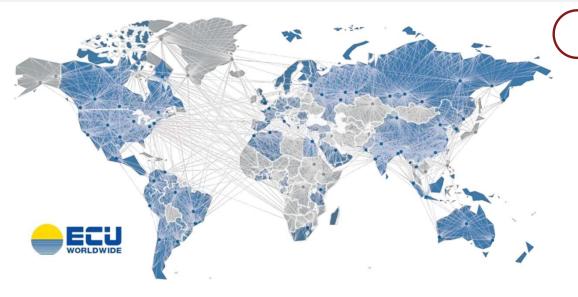


Global #1 in LCL consolidation operating the largest global LCL network with 15% market share in operating markets

2,500 direct trade lanes, key value driver for small & large freight forwarders

Distinct value proposition to small and medium sized forwarders who benefit from our scale & carrier relationships

Large volumes lead to highutilization / load factors, increasing container profitability



SCALE CREATES
FLYWHEEL OF SUCCESS



Market Leadership in LCL Provides a Strong Base for Rapid Expansion in FCL and Air Business







#### Market

Supply chain industry digitizing ECU poised to win



#### Digital

Digitally enabled midsized company with breadth of services



#### Consolidation

M&A engine
with a trackrecord of
successful
integration



#### **Operations**

Proven ability
to run a
complex LCL
consolidation
network



#### Financials

Robust financial growth led by professional drive and operational initiatives





# UNIQUELY POSITIONED WITH UNMATCHED DIGITAL & OPERATIONAL CAPABILITIES



Conventional players have operating network but lack digital capabilities

FCL



Air



Global network across **180 countries** 

**2,500** direct trade-lanes

Door to door delivery in **50+** markets

Broad client portfolio of small, medium, and large freight-forwarders Cross-selling capabilities across services widens growth prospects

Multi-service platform allows ECU to reach a wide-spread customer base



Leading operating and digital platform sets ECU at the forefront of the industry of tomorrow

Digital start-ups lack operational footprint and scale



Industry is converging towards an increasing demand for digitalized services...

...requiring world class back end operations, real time automation and exception management ... ...leading to stricter requirements for real time and transparent quoting and operational mechanisms...

...integrated with AI/ML to orchestrate an increasingly complex network

ECU360 & the digital initiative **address lot requirements** of the industry of tomorrow, by providing a **transparent & intuitive** partner for all services

FY24

604 '000 TEU's 8.8 Mn cbm >60%

ECU's shipments booked digitally

20,000+

Forwarders using ECU360 every month







## ECU 360 ALWAYS MOVING FORWARD









### **FEATURES**

Instant Door-to-Door quotes



**Business Insights** 



Quick Booking



Reusable Templates



Enhanced Track & Trace



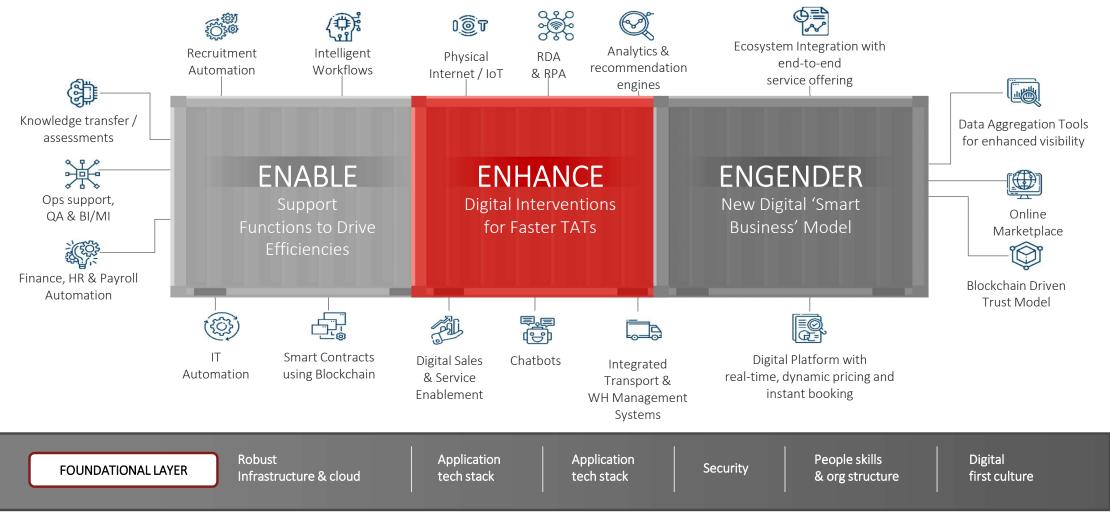
Automated Push Reports

An Integrated Platform for all Shipping Needs



## DIGITAL FRAMEWORK FOR LOGISTICS

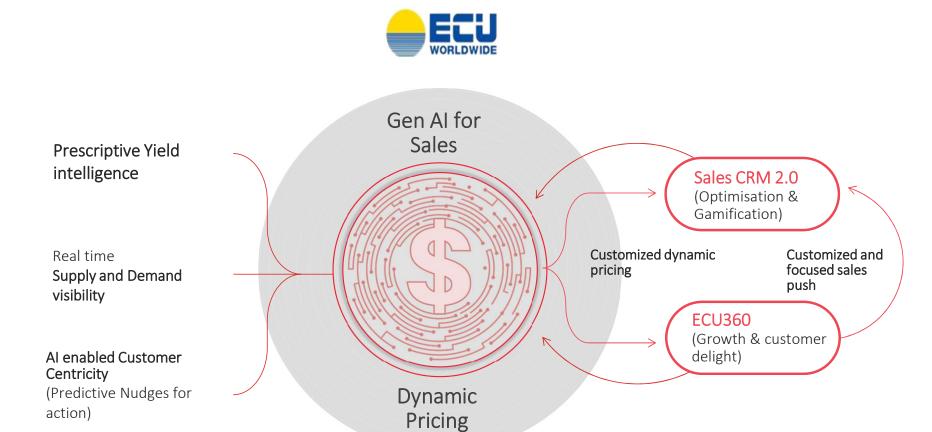






## HOW AI & AUTOMATION ARE CREATING A UNIQUE GLOBAL NETWORK AND OPERATING RHYTHM





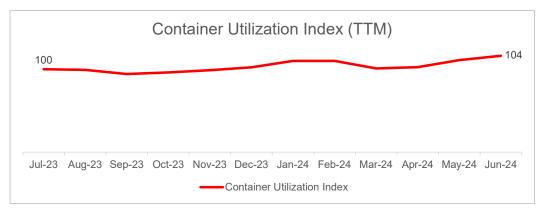


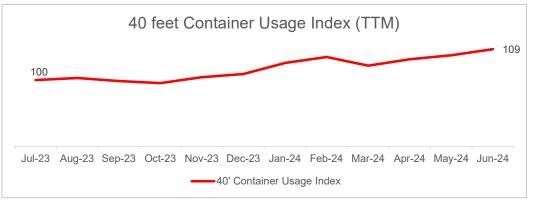
## **ISC YIELD & OPERATIONAL METRICS**



International Supply Chain							
Metric	Q1FY24	Q1FY25					
LCL Volume ('000 cbm)	2,239	2,255					
FCL Volume ('000 TEU)	143	156					
ISC Gross Profit (INR cr)	689	647					
LCL yield index	100	95					
FCL yield index	100	77					

Note: LCL and FCL yield indexed to Q1FY24 = 100

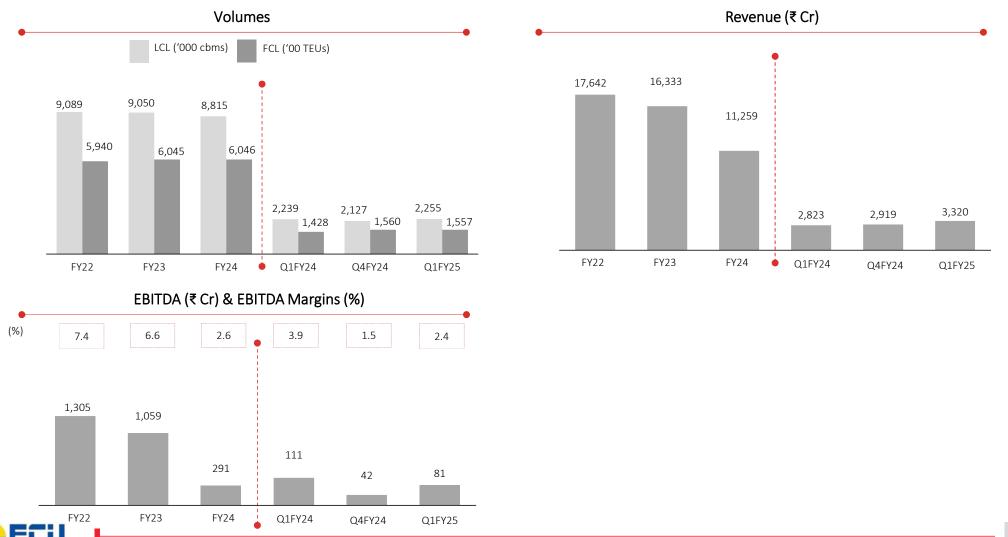




Note: Container utilization (Cbm/TeU) and 40 feet container usage (40 feet containers as % of total containers) levels rebased as Apr 2023 = 100

## INTERNATIONAL SUPPLY CHAIN\*\* - KEY FINANCIAL TRENDS





ISC segment comparison is not like for like as FY24 includes all corporate costs also, which were not allocated to segment earlier.





EXPRESS & CONTRACT LOGISTICS

## NETWORK LEADER IN INDIAN SUPPLY CHAIN



# UNIQUE COMBINATION OF EXPRESS + CONTRACT LOGISTICS

99%

OF PINCODES^
SERVICED

150+

WAREHOUSE & DISTRIBUTION CENTERS

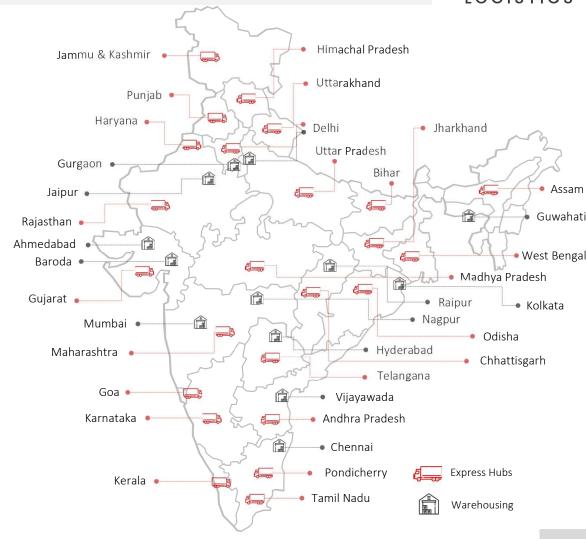
5000+

VENDOR NETWORK

TRUCKS

~10 MN

SQ.FT OF DISTRIBUTION + WAREHOUSING SPACE





## **EXPRESS - DIGITAL BACKBONE AIDING DECISION MAKING**



## NEW TECHNOLOGY TO IMPROVE OPERATIONAL EFFICIENCY

#### Pick Up & Delivery

- Integration & Data Capture from E-waybill site
- Re-direction reduction accurate & auto docket creation
- Increased delivery efficiency Advance and delivery route planning
- Advance/Auto run-sheet generation

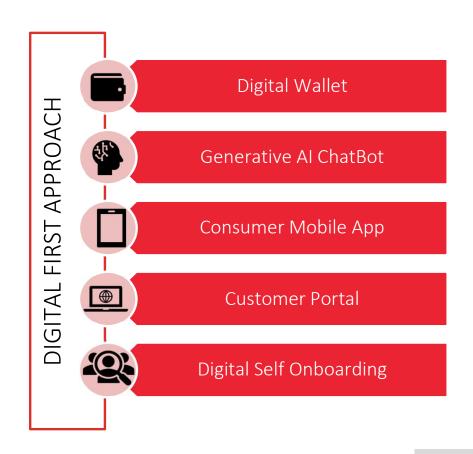
#### **Pricing**

- Lane wise recommendation of pricing based on last 3 months cost
- Industry specific items pricing
- Faster retail customer onboarding

#### Mid Mile

- Network and Route planning
- Increased capacity utilization and reduction in DEPS 3D truck loading plan
- Reduction in loading and unloading time via Proactive manpower and resource planning per vehicle, load planning, cross docking

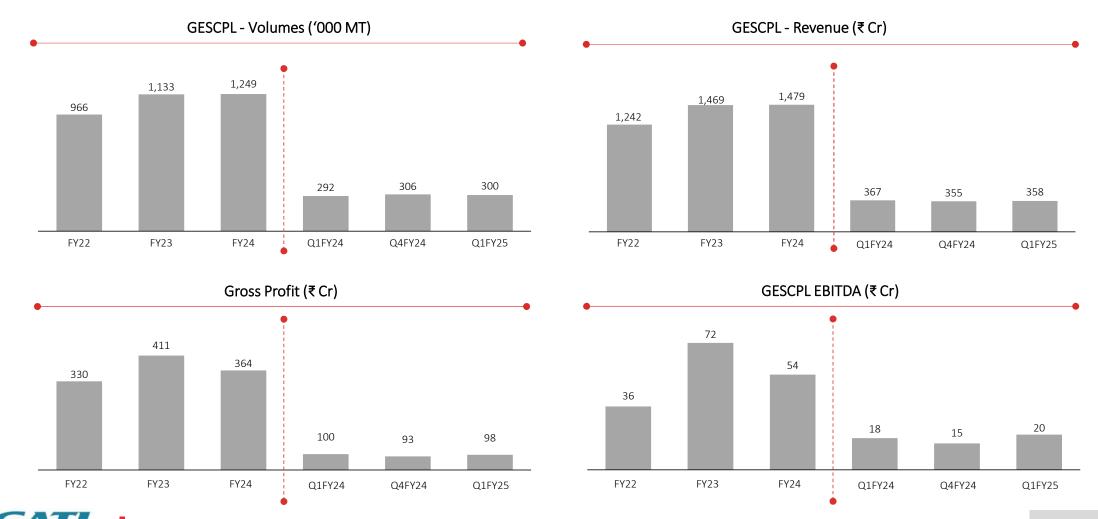
# DIGITAL INTERFACE TO OPTIMIZE CUSTOMER EXPERIENCE





# **EXPRESS BUSINESS - KEY FINANCIAL TRENDS**



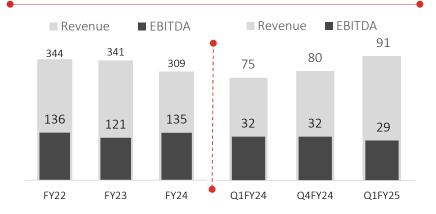


## **CONTRACT LOGISTICS - KEY TRENDS & UPDATES**



- Supply chain market is estimated to be at ₹63,000 crores.
- ASCPL is a leading pan india 3PL player with an expansive network
- Market leadership in chemical warehousing and dominance in western India
- Building strengths in auto & engineering and ecommerce

Contract Logistics - Revenue & EBITDA (₹ Cr, assuming 100% ownership)







## CONTRACT LOGISTICS – KEY INDUSTRIES CATERED



## Revenue Mix (YTD FY25)\*



#### Chemicals, Food & Pharma 30%



- State of the art warehousing space
- Equipped with skills to specially pack granules and semi liquid chemicals
- Orbiter System solution
- Best practices for safety and compliance like regular safety drills, temperature monitoring and audits
- Highly trained and competitive manpower gives us an edge to understand difficulties in warehousing



#### E-commerce 31%



- Fully and semi-automated warehouse solutions
- Dedicated and shared warehouse and transport solutions
- We match up to the demands of this dynamic sector
- Advanced stock management system
- Introduced put-to-light and pick-to-light operating models



#### Auto/Industrial 25%



- In-plant logistics, line-feeding and quality checks
- Product line packaging and value-added service
- Aftermarket distribution and reverse logistics services
- Yard management, order management and machine critical order management
- Finished goods warehousing and distribution centre management

<sup>\*</sup> Other industries constitutes 14% of revenue

#### SHOWCASE #1: INCREASING EFFICIENCY FOR ONE OF INDIA'S LARGEST CHEMICAL MANUFACTURER





- ➤ ASCPL efficiently manages approximately **6,000** Pallet Position Facility keeping about **4,000+ Tons** of material
- Proper segregation of HAZ and Non-HAZ material as per their MSDS compatibility
- ➤ Met the **KPI/SLA** consistently
- ➤ 300+ SKUs, about 1,500 Batches and handled in excess of monthly 500k quantity catering 70+ locations across India
- Accommodated increase in capacity from 2,000 Pallet Positions to 5,700 Pallet Positions in the last 3 years
- > Stock accuracy of 100% maintained since last 3 years
- Awarded as **Best Warehouse service Provider** measured on Safety, Sustainability, Social responsibility & Services for the last 2 years

#### **Key Challenges**

- Storage capacity management and resource management
- Mixed batch receipts
- Not having space for any value-addition
- ► High cost of primary and secondary transportation
- Difficult to arrange vehicles for last mile delivery
- > Difficult to manage cut-off for inbound and outbound due to space constraints

#### Values Delivered

Innovation in stores management & order processing

Support in inventory management as per Safety norms

Increase in production throughput

Reduction in lead time to delivery of goods to dealers

Reduction in cost of damages

Increase in sales

#### SHOWCASE #2: WAREHOUSE MANAGEMENT CASE STUDY



## German Manufacturer of Rolling Element Bearings





#### Bearing & Seal Manufacturer - SOW

- ➤ Inbound Pallet In & Pallet Out operations, Receiving from Plant & Suppliers (Local & Imports)
- > Manpower Management
- > Inventory Management
- ➤ Repackaging
- ➤ Dispatch (Local & Exports)

#### Manpower

> 120+ staff at site

#### Area Management

- ➤ BIN Locations **14,000+**
- ➤ SKU **800+**
- ➤ Total Area **70,000/- Sq. ft.**

#### **KRA Management**

- > KPI Management
- > 5S & KAIZEN

#### **Quality & Safety**

- > Strict adherence to SOPs based on customer's operations standards
- > Find & Eliminate unsafe conditions in operations

#### Training & Manpower Development

- Periodically training to be provided to site staff as per SOPs and operations standards.
- > Appreciation from the Customer





EXPERIENCED MANAGEMENT TEAM

### **BOARD OF DIRECTORS**





SHASHI KIRAN SHETTY Founder & Chairman

A pioneer in logistics industry and a visionary, first generation entrepreneur. He is the founder of Allcargo and led its global expansion. Besides several awards for his contributions to the industry, he has also been conferred with highest civilian honor as 'Distinction of Commander of the Order of Leopold II' by H.M. King Philippe of Belgium.



ADARSH HEGDE
Managing Director

Associated with Allcargo Logistics since inception and highly acclaimed for his industry knowledge. He set up CFS business for the company & drives growth through his exemplary contributions to international

supply chain business and new ventures.



ARATHI SHETTY

Non-Executive Director

A leader with strong focus on sustainability and highly regarded for contributions beyond business. Her focus on education of underprivileged students, support to sports, covid relief and several other social causes have given hope and life to many people.



KAIWAN KALYANIWALLA

Non- Executive Director

A senior counsel with sharp focus on governance. He is a Solicitor and Advocate of the Bombay High Court & Senior Partner in a prestigious law firm. He is on the investment committee of a SEBI registered real estate fund and NBFC and serves on other reputed boards.



**NILESH VIKAMSEY** 

Non- Executive, Independent Director Senior member of the Institute of Chartered Accountants of India (ICAI) since 1985 and holds a diploma in Information System Audit (DISA) of the ICAI. He is senior partner at KKC & Associates LLP (Formerly - Khimji Kunverji & Co LLP) - an 85-year-old Chartered Accountants firm



RADHA AHLUWALIA

Non-Executive, Independent Director

Highly regarded mentor and business leader. She was associated with IMA as Managing Director for over 15 years and has worked at Lufthansa and World Bank. She has created leadership networks and is highly committed to the development of startup ecosystem, employment generation etc



**HETAL GANDHI** 

Non-Executive, Independent Director

Experience spanning three decades across the spectrum of financial services financial services encompassing private equity, infrastructure development / financing and investing, corporate lending, mergers and acquisitions, and capital markets He continues to serve as an Independent Director on the Board of well-known companies, both listed and private.



#### SIVARAMAN NARAYANASWAMI

Non- Executive, Independent Director Seasoned business leader with close to 40 years of experience as a finance professional and business leader. His expertise lies in strategy, business planning, organization building, capital raising, mergers and acquisitions, and investor relations. His last assignment was as MD & Group CEO at ICRA Ltd



## MANAGEMENT TEAM - ALLCARGO LOGISTICS





**RAVI JAKHAR** 

**Group Chief Strategy Officer** 

A thought leader with a unique blend of entrepreneurial, management and advisory experience across diverse sectors including logistics, electronics, deep tech, sports and organic food. He earned his B. Tech from IIT BHU and attended a course on entrepreneurship at Harvard Business School.



**DEEPAL SHAH** 

**Group Chief Financial Officer** 

A proven leader with over 20 years experience in diverse fields such as Forwarding, Brokerage, Global Logistics Networks, Finance, Legal, Taxation etc. He has worked with DHL and ITC previously. He is a Chartered Accountant with a management degree from Bajaj and AMP from ISB & Kellogg.



**INDRANI CHATTERJEE** 

**Group Chief People Officer** 

Highly accomplished HR professional with over 20 years of experience with large global companies such as PWC, Vodafone and PepsiCo. She also has international exposure handling clients in a cross-cultural environment from across the Globe. She holds PGCHRM from XLRI.



KAPIL MAHAIAN

Global Chief Information & Technology Officer

Passionate leader with industry experience that spans into supply chain and logistics, consulting, technology and more Prior to joining Allcargo, he has been associated with Safe Express and IBM Global Services, and had global stints across USA, Europe and Southeast Asia for Fortune 500 companies.



SUSHIL RATHI

Director, Allcargo Supply Chain

Four decades of experience across sales, distribution, marketing, and supply chain management. Prior to ASCPL, he worked with Mahindra Logistics. Has been honoured with the 'Supply Chain Visionary of the Year' award by Express Logistics and Supply Chain Leadership Awards.

## MANAGEMENT TEAM - ECU WORLDWIDE





ADARSH HEGDE

Managing Director, Allcargo Logistics

Associated with Allcargo Logistics since inception and highly acclaimed for his industry knowledge. He set up CFS business for the company & drives growth through his exemplary contributions to international supply chain business and new ventures.



**RAVI JAKHAR** 

Director, Strategy & LATAM

A thought leader with a unique blend of entrepreneurial, management and advisory experience across diverse sectors including logistics, electronics, deep tech, sports and organic food. He earned his B. Tech from IIT BHU and attended a course on entrepreneurship at Harvard Business School.



VAISHNAV SHETTY

CDO & Regional CEO, North Asia

A leader with digital first mindset, he leads digitalization and technology initiatives through integration of diverse tools and initiatives across group companies. He was instrumental in launching ECU360 and driving its global adoption. He earned his bachelors degree from the prestigious Emory University.



MARC STOFFELEN

Global Head KAM

He has been with the organization since inception .He has spearheaded centralizing of product and service offerings, tariffs and strategic solutions for ECU Worldwide's global key accounts.



SIMON SACHU

CCO, Global Air, FCL & Procurement

An industry veteran with 20+ years He served as Regional CEO of Asia Pacific and prior to that was responsible for ocean freight portfolio growth. Prior to joining ECU, he has worked with Agility, DB Schenker and Toll



**CLAS THORELL** 

Global Head - LCL Product & Yield Management Business leader with over two decades of experience in the shipping industry. Before joining ECU, he has spent over 9 years with Panalpina as Global Head of Ocean Freight LCL. He has also worked with DHL Global Forwarding in multiple functions and managed their LCL product in the Asia Pacific region.



SIMON BAJADA

Regional CEO - Europe

Simon has been with ECU Worldwide for over two decades. He has played multiple successful roles and contributed to the growth of the organisation. He will look at business excellence programs across Europe, such as model offices, and right sizing the operations, sales, and finance



SALEEM NAZIR

CFO

An astute finance professional who has worked on transforming finance function at ECU across multiple aspects which includes designing finance services, cost optimisation, increased value-addition and ensuring sustainable growth. He served in different region roles at ECU across Middle East, Kenya, South Africa and UK.



**MARIAH PEDERSEN** 

CHRO

Accomplished HR leader with over two decades of experience in various industries, including manufacturing, consulting, logistics and banking. Before joining ECU, she has been a part of Maersk, Siemens, Logicalis amongst others.

## MANAGEMENT TEAM – ALLCARGO GATI





PIROJSHAW (PHIL) SARKARI

MD and Chief Executive Officer - GESCPL
CA by profession with decades of leadership experience along with immense business and Industry knowledge. Known for his instrumental role in setting up UPS and achieved unprecedented growth in Mahindra Logistics



KETAN KULKARNI

Deputy MD - GESCPL

Veteran in the supply chain industry with over 30 years of experience spanning multiple sectors such as logistics, consumer durables, FMCG and beverages. He has previously worked as Chief Commercial Officer at Blue Dart Express (DHL Group) for over 17 years.



**ANISH MATTHEW** 

Chief Financial Officer

Strategic leader with 19+ years of experience in leadership & advisory role across financial & business initiatives, organization transformation and cost reduction



Mr. UDAY SHARMA Chief Commercial Officer

Logistics and Supply Chain expert with experience of 25+ years. He has a strong background in customer insight, large enterprise value selling, large complex deal management. In the past he has been a part of Delhivery. Spoton and Safexpress.



SANDEEP DIGAMBAR KULKARNI

Chief Operating Officer - GESCPL

22+ years of experience across large companies like L&T, Amazon, Jio Mart, and Tata Cliq, besides serving the Indian Navy. His last stint was with Tata Cliq as Chief Supply Chain Officer.



**DEEPAK PAREEK** 

**Deputy Chief Financial Officer** 

Strategic leader with over two decades of experience in leading investment banking operations across sectors and geography. He has held CXO responsibilities with Infrastructure Leasing & Financial Services Ltd (IL&FS) group.



MEHERNOSH N. MEHTA

Chief HR Officer

Rich and diversified experience of 19+ years across Consumer, Pharmaceuticals, Logistics and Engineering sectors with top brands like Asian Paints, Sanofi, Tata Group, Mahindra Logistics and Welspun



PALANI BALASUNDARAM

Head Digital Marketing

Metrics driven, digital media specialist with two decades of experience. Provided high impact insights to several Fortune 500 companies including Hewlett-Packard, Boeing, Sony, Disney, among others.



SHRIKANT NIKAM

Vice President Operations

Rich and diversified experience of 25+ years across SCM, Logistics, Information Technology and Industrial Engineering domain. In past he headed diversified business in Mahindra Logistics, UPS Jetair express and Allcargo Gati

# CONSOLIDATED INCOME STATEMENT



Particulars (₹ Cr)	Q1FY25	Q1FY24	Y-o-Y	Q4FY23	Q-o-Q	FY24	FY23	Y-o-Y
Revenue from Operations	3,813	3,271	17%	3,398	12%	13,188	18,051	-27%
Expenses	3,680	3,132		3,299		12,721	16,921	
EBITDA	133	139	-5%	99	34%	467	1,129	-59%
EBITDA Margin (%)	3.5%	4.2%		2.9%		3.5%	6.3%	
Other Income	13	20		17		78	65	
Finance cost	36	24		31		130	75	
Depreciation and amortisation expenses	104	83		106		400	278	
PBT before associates, joint ventures	5	51	-90%	-21	NA	15	841	-98%
Share of profit/(loss) from associates and joint ventures	-2	-2		2		-7	17	
Exceptional Items	0	112		1		156	37	
Profit before tax	3.5	161	-98%	-18	NA	164	895	-82%
Tax expense / (credit)	-1	42		-6		24	242	
PAT	4.3	119	-96%	-12	NA	140	653	-79%
PAT Margin (%)	0.1%	3.6%		-0.4%		1.1%	3.6%	
Basic EPS (INR)	0.05	1.25		(0.06)		1.52	6.41	

# **INCOME STATEMENT - ASCPL**



Particulars (₹ Cr)	Q1FY25	Q1FY24	Y-o-Y	Q4FY24	Q-o-Q	FY24	FY23	Y-o-Y
Revenue from Operations	91	75	22%	80	14%	309	341	-9%
Expenses	62	43		48		174	220	
EBITDA	29	32	-8%	32	-10%	135	121	12%
EBITDA Margin (%)	32.1%	42.3%		40.4%		43.6%	35.4%	
Other Income	2	1		3		8	3	
Finance cost	8	7		8		33	26	
Depreciation and amortisation expenses	26	21		25		99	79	
Profit before tax	-3	5	-152%	3	-196%	11	19.61	-46%
Tax expense	-	2		1.0		3	5	
PAT	-3	3	-185%	2	-249%	7	14	-49%
PAT Margin (%)	-2.9%	4.2%		2.2%		2.3%	4.2%	

<sup>\*</sup> FY24 & Q1FY24 are shown for comparative purposes and differ from reported as the transaction was concluded in May 2023

# Thank You







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investor.relations@allcargologistics.com